

November 28, 2023

Dear Sir or Madame:

I am writing this letter to confirm that BGR Government Affairs, LLC is a U.S. entity. BGR Government Affairs, LLC is incorporated in the state of Delaware as a limited liability company. Please attached find supporting documents. BGR Government Affairs, LLC's principal place of business is 601 13th Street N.W., 11th Floor South, Washington, D.C. 20005.

BGR Government Affairs, LLC is 100% owned by U.S. citizens with no outside investor or participant. Please find below the following individuals who are U.S. citizens and their corresponding U.S. ID numbers for your review.

- Frank Ahrens – Virginia E69627904
- Lester Munson – Virginia T60005182
- Maya Sciden – DC 2551083
- Hunter Strupp – DC 2575554
- Fred Turner – Maryland T-656-261-488-118
- David Urban – Florida U615-170-64-086-0

A copy of my passport is also attached for your review.

Please let us know if you need any further information. Thank you for your time.

Sincerely,



Ed Rogers
Founding Partner
BGR Government Affairs, LLC

CHELSEA JANE BACHER
NOTARY PUBLIC DISTRICT OF COLUMBIA
My Commission Expires January 14, 2026

District of Columbia
Signed and sworn to (or affirmed) before me on
November 28, 2023 by Ed Rogers
Date Name(s) of Individual(s) making statement
Chelsea Bacher
Signature of Notarial Officer
D.C. Notary Public
Title of Office
My commission expires: 1/14/2026

Enclosures



Delaware

PAGE 1

The First State


I, JEFFREY W. BULLOCK, SECRETARY OF STATE OF THE STATE OF DELAWARE, DO HEREBY CERTIFY THE ATTACHED IS A TRUE AND CORRECT COPY OF THE CERTIFICATE OF AMENDMENT OF "BARBOUR GRIFFITH & ROGERS, LLC", CHANGING ITS NAME FROM "BARBOUR GRIFFITH & ROGERS, LLC" TO "BGR GOVERNMENT AFFAIRS, LLC", FILED IN THIS OFFICE ON THE TENTH DAY OF DECEMBER, A.D. 2008, AT 4:10 O'CLOCK P.M.

3781954 8100

090251868

You may verify this certificate online
at corp.delaware.gov/authver.shtml




Jeffrey W. Bullock, Secretary of State
AUTHENTICATION: 7178476

DATE: 03-10-09

State of Delaware
Secretary of State
Division of Corporations
Delivered 04:10 PM 12/10/2008
FILED 04:10 PM 12/10/2008
SRV 081184299 - 3781954 FILE

CERTIFICATE OF AMENDMENT

OF

CERTIFICATE OF FORMATION

OF

BARBOUR GRIFFITH & ROGERS, LLC

The undersigned, an authorized person, desiring to amend the Certificate of Formation of Barbour Griffith & Rogers, LLC pursuant to Section 18-202 of the Delaware Limited Liability Company Act, hereby certifies as follows:

I.
NAME

The name of the limited liability company is Barbour Griffith & Rogers, LLC (the "Company").

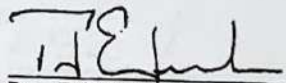
II.
AMENDMENT TO CERTIFICATE OF FORMATION

The Certificate of Formation of Barbour Griffith & Rogers, LLC is hereby amended by deleting Article I. in its entirety and replacing it with the following:

I.
NAME

The name of the limited liability company is BOR Government Affairs, LLC (the "Company")."

IN WITNESS WHEREOF, the undersigned has executed this Certificate of Amendment of Certificate of Formation of Barbour Griffith & Rogers, LLC on December 5, 2008.



By: Todd Eardensohn
Authorized Person

GOVERNMENT OF THE DISTRICT OF COLUMBIA
DEPARTMENT OF CONSUMER AND REGULATORY AFFAIRS



CERTIFICATE

THIS IS TO CERTIFY that all applicable provisions of the District of Columbia Limited Liability Company Act have been complied with and accordingly, this **CERTIFICATE OF AMENDED REGISTRATION** is hereby issued to:

BARBOUR GRIFFITH & ROGERS, LLC OF DELAWARE

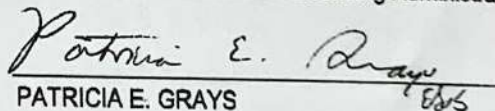
Name Changed To

BGR GOVERNMENT AFFAIRS, LLC

IN WITNESS WHEREOF I have hereunto set my hand and caused the seal of this office office to be affixed as of the 18th day of August, 2009.

LINDA K. ARGO
Director

Business and Professional Licensing Administration


PATRICIA E. GRAYS

Superintendent of Corporations
Corporations Division

Adrian M. Fenty
Mayor

November 27, 2023

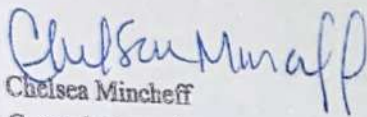
Dear Sir or Madame:

I am writing this letter to confirm that BGR Government Affairs, LLC is a U.S. entity. BGR Government Affairs, LLC is incorporated in the state of Delaware as a limited liability company. BGR Government Affairs, LLC's principal place of business is 601 13th Street N.W., 11th Floor South, Washington, D.C. 20005.

BGR Government Affairs, LLC is 100% owned by U.S. citizens with no outside investor or participant.

Please let us know if you need any further information. Thank you for your time.

Sincerely,



Chelsea Mincheff
General Counsel
BGR Government Affairs, LLC



District of Columbia
Signed and sworn to (or affirmed) before me on
11/27, 23 by Chelsea Mincheff
Date Name(s) of individual(s) making statement
[Signature]
Signature of Notarial Officer
District of Columbia
Title of Office
My commission expires: 01/01/27